

## **Horizon Europe training**

Catalogue of standard training sessions

## **Content of the catalogue:**

- LGI's added value
- Methodology and content
- Team of trainers
- Selection of references in training and successful EU proposals
- Presentation of LGI

## LGI's added value

- Experience
- Capacity
- Track record in training and collaborative projects

## Our strengths for the service 1/2

- Experience & Capacity
  - Active for 16 years in research and innovation programmes
  - A **team of 54 consultants** with various specialisations
  - An international company: more than 12 nationalities, and privileged access to more than 500 partners across Europe
  - LGI has a strong focus on energy and environment, and most of our projects are falling under these fields
  - Experience with diverse European programmes (HE, LIFE, EIC, etc.) and national funding, contacts with decision makers and funders

## Our strengths for performance 2/2

## Track record in training

- In 2021/2022, 150 participants were trained in the new programme Horizon Europe
- Our clients are innovation clusters, Universities, companies from 24 countries from across the globe
- LGI has been offering a training programme since 2013

## Track record in setting up collaborative projects

- Since 2005, LGI has been involved in more than 80 funded European projects, including 5
  as Coordinator
- Since 2021, LGI has been selected for 10 Horizon Europe projects
- LGI assists its clients in setting up projects with a frequency of about thirty per year
- 8 framework agreements for setting up European projects (BRGM, Sorbonne University, IMT, CSTB, NEXA, VITO, Toulouse Métropole)

## Methodology and content

- Our approach
- Learning objectives
- Training modules
- Tailored training
- Implementation schedule

## Our approach

## **Hands-on approach**

 Participants will learn from the trainers' real-life examples; get tips on managing proposals; get involved in practical writing exercises and review actual project proposals and evaluations.

#### **Trainers**

 Our trainers are all both grant writers and project managers, experienced in proposal writing and PMO

## **Interactivity**

Sessions are highly interactive, and our trainers answer on-the-go any potential questions

## Follow up

• E-mail follow-up exchange is offered after each training session to discuss any questions/ difficult points in 7 days following the training.

## Learning objectives of the standard training modules

How to Write a Winning Proposal?

## **Training module: How to Write a Winning Proposal?**

Opening and welcome from the organizers, training agenda overview, trainer introduction

Basic Horizon Europe concepts, project types, new features

Finding the right call for proposals

The Funding and Tenders Portal

Decoding a call

Assessing competition and finding projects to link to (H2020 Dashboard demo)

Managing a proposal – key steps and guidance for each

Coordinator vs. partner role

Concept development, call analysis

Finding partners

Defining objectives and KPIs

Managing a proposal – key steps and guidance for each – continued

Defining Work Packages

Budget development

The Impact section

The Implementation section

Risks and barriers

Lump sum proposals

The basics of lump sum grants

Advantages/disadvantages

The effects of lump sum grants on the proposal preparation process

Understanding the evaluation

Understanding the point of view of evaluators

Becoming an evaluator

How to read an ESR

Recommended tools and methods

For finding calls

Budgeting

Following draft Work Programmes

Q&A

## **Training module: Managing HE Projects**

Opening and welcome from the organizers, training agenda overview, trainer introduction

#### Preparing the Grant Agreement

Financial viability, procedures, responsibilities

What you can change and what you cannot

Managing the grant preparation process on the Funding and Tenders portal

#### Preparing the Consortium Agreement

Templates (DESCA, MCARD, EUCAR)

Managing the work efficiently

Governance structures, responsibilities

IP management

Negotiations and potential difficulties

#### Preparing the Kick-off meeting

Establishing communication channels

Detailed Work Plan

Logistics and event management

What you should expect from partners

Desired results of a Kick-off and first steps afterwards

#### Financial reporting

Rules and responsibilities

Managing the report on the Portal

Avoiding the endless clarification rounds

What to do in case of missing inputs from partners

#### Workshop – preparing a financial report

#### Reviews and audits

Rules and procedures

Potential results and consequences

**Good practices** 

#### Managing lump sum grants

The basics of lump sum grants

**Good practices** 

Q&A

## **Training module: Introduction to Horizon Europe**

Opening and welcome from the organizers, training agenda overview, trainer introduction

#### Horizon Europe in a nutshell

Priorities, budget, pillars

Admissibility conditions

Work programmes, call types, funding rules

Funding for accession countries and third countries

#### How Work Programmes are made

Bodies of the EU

**Negotiating a Work Programme** 

How to prepare for the next Work Programme (access to drafts, planning)

#### Finding the right call for proposals

The Funding and Tenders Portal

Decoding a call

Assessing competition and finding projects to link to (H2020 Dashboard demo)

#### Workshop – how to read a call

#### Financial planning

Cost types

Tools to use

**Best practices** 

#### Lump sum proposals

The basics of lump sum grants

Advantages/disadvantages

The effects of lump sum grants on the proposal preparation process

#### Workshop – budget preparation

Third parties and subcontractors

Q&A

## **Tailored training**

- The standard modules are 1 full day (adapted depending on the online, hybrid or in-person format)
- The masterclass can be delivered in 3 days (all 3 modules)
- Shorter and more focused training sessions/workshops are available
- Please contact LGI for a training that responds to your needs, the number of available days, format, and size of the group. We are happy to make a tailored offer for you!

## **Implementation schedule**



Step 1: Preparations for the training

## **Team of trainers**



## **Gabor SZENDRO**

Head of Innovation Funding and Project Management



HUNGARIAN (MOTHER TONGUE), ENGLISH (C2, FRENCH (C1), GERMAN (B2) Gabor develops and manages research projects and assists our clients to ensure seamless cooperation. Participated in 15+ projects as manager or coordinator. Prior to joining LGI in 2017, he worked for the Budapest University of Technology and Economics as a researcher and lecturer, performing analyses in the fields of energy management, sustainable transportation and renewable energy sources.

#### **EXPERIENCE**

#### PROJECT MANAGER / LGI CONSULTING 09/2017-ONGOING

- Project manager with 10+years of professional experience in collaborative projects, sustainable mobility and renewable energy
- Participation in 15+ projects as manager or coordinator
- Providing training on Horizon Europe and other funding frameworks to clients in the public and private sectors

## ASSISTANT LECTURER / BUDAPEST UNIVERSITY OF TECHNOLOGY AND ECNONOMICS 09/2012-02/2017

Regular consulting work for the Hungarian Government on energy and transport (e.g.: carbon calculators, energy and climate). European research projects in H2020, FP7, Grundtvig, Central Europe on building energy management and related fields in multiple consortia.

#### RESEARCH FELLOW / INSTITUTE FOR TRANSPORT SCIENCES 09/2012-02/2017

Road safety research (driver attitudes and behaviour surveys), international relations: country delegate to the High-Level Group on Road Safety for the European Commission, managing international research projects funded by the European Commission (South East Europe Programme.

#### **SKILLS & EXPERTISE**

# COLLABORATIVE RESEARCH

**# PROJECT MANAGEMENT** 

# TRAINING

#### **EDUCATION**

#### **PhD**

Budapest University of Technology and Economics (Hungary) 2012-2018

**MSc in Environmental Economics** 

Budapest University of Technology and Economics (Hungary) 2001-2006



## Sébastien BALECH

Senior Consultant



FRENCH (MOTHER TONGUE), ENGLISH (C2)

#### **EXPERIENCE**

#### Senior Consultant / LGI Consulting 09/2020-ONGOING (Paris, FR)

- Proposal development and setup, responsible of the whole process
- Development of setup process within LGI (template, methods, workshops)
- Project Manager
- Implementation and management of technological watch assignment
- Horizon Europe Trainer

#### Innovation Consultant / PNO Consultants 03/2015-07/2020 (Amsterdam, NL)

- Proposal development and setup, responsible of the whole process
- Project Management and support to the coordinator
- WP Leader for the project Next Net (nextnetproject.eu)
- Trusted reviewer and Innovation advisor

Senior Consultant / Eurinnov 04/2012-01/2015 (Paris, FR)

European funding consultant. Responsible for the setup of several European and national projects, project manager, training of junior consultants.

Project manager / Europroject (BG) 02/2010- 01/2012 (Sofia, BG)

European project consultant for 7th FP. Assessment of the technical quality of the proposals.

**I&C Consultant/ Altran 02/2007-02/2010** 

Assignment within Areva NP, contribution to the design of HMI for the TaiShan nuclear plant (China). Specification drafting, training and management of Chinese engineers.

Experienced European project consultant engaged to support the client and partners from the idea development to the final project implementation in particular in high tech and energy sectors.

#### **SKILLS & EXPERTISE**

# Project development proposal writing, consortium setup

# Project Management Interface with partners, Support to the coordinator

# Innovation Strategy Innovation
development, Workshop setup
#Training

#### **EDUCATION**

**Ingénieur Centrale Nantes (MSc)** 

Ecole Centrale de Nantes (FR) 2003-2006

Intensive preparation to enter engineering schools

Lycée Blaise Pascal (FR) 2001-2003

**Baccalauréat S** 

Lycée Descartes (FR) 2001



## **Samy STROLA**

Senior Project Manager



ENGLISH (C2/C2) FRENCH (MOTHERTONGUE) ITALIAN (MOTHERTONGUE) Samy has more than 10 years of experience in steering teams and projects, including 5 years in setting up and managing collaborative European projects. With a university education in Physics (doctorate), he has worked with many university and industrial partners in Europe in several domains, in particular health, energy, IT and industry 4.0.

#### **EXPERIENCE**

#### SENIOR PROJECT MANAGER / LGI SUSTAINABLE INNOVATION - FRANCE since April 2022

- RDI project proposal writing for H2020 et HORIZON EUROPE programmes
- Collaborative project management: participation as manager or advisor to the coordinator
- Team and operations management: management and coordination of multicultural and remote teams, support and animation activities
- Management of actions related to the project results valorization: organization and steering of co-construction workshops for exploitation strategies

## INDEPENDENT SENIOR CONSULTANT, EXPERT, REVIEWER and EVALUATEUR / STROLA CONSULTING - FRANCE 2021 - 2022

- Consulting and support missions for a client portfolio
- Scientific expert for the Industrial Research and Social Development of the MIUR (Minister of the Industry, University and Recherch) in Italy
- Evaluator for the AAL 2021, Active Assisted Living Programme
- Reviewer: Environmental science and pollution research international, The Journal of Biomedical Optics, Royal Society of Chemistry advances, Scientific Reports Nature

#### SENIOR CONSULTANT / ABSISKEY and L-UP - FRANCE 2019 - 2022

Collaborative project management and RDI project proposals writing.

**COMPLEX PROJECT MANAGER / CHU Grenoble (CIC-IT) - FRANCE 2017 - 2019**Coordination of EU projets for the innovation in medical and clinical domains.

RESEARCHER, PROJECT LEADER, STARTUPPER / CEA-LETI Grenoble - FRANCE 2012 - 2017

Leader of the start-up project HISTORAM, Histopathology via Raman Imaging. Researcher in the field of spectroscopy/microscopy applied to life sciences.

#### COMPETENCES

# INNOVATION FUNDING

# MANAGEMENT OF INTERNATIONAL PROJECTS

# TEAMS MANAGEMENT

# COMMUNICATION, DISSEMINATION & EXPLOITATION

#### **EDUCATION**

**DOCTORATE IN PHYSICS - PhD** 

Politecnico di Torino (Italy) 2008

**MASTER IN MATERIALS SCIENCE - MSc** 

IUSS Pavia (Italy) **2009** 

**MASTER IN PHYSICS - MSc** 

Università di Torino (Italy) 2003



## Mina LAZAREVIC

Project Manager



ENGLISH (C2), FRENCH (C1) SERBIAN (MOTHER TONGUE)

**EXPERIENCE** 

#### PROJECT MANAGER/ LGI SUSTAINABLE INNOVATION 11/2020 - ongoing

- Monitoring of funding opportunities (EU and FR)
- Horizon Europe training
- Set-up of R&D&I collaborative project proposals and business proposals
- Project management of five H2020 funded projects

#### CO-FOUNDER AND CONSULTANT/ CENTER FOR CONSULTING GRANTED 02/2016 - 11/2020

Day to day operations of a consulting agency of two employees. Delivered services of fundraising and proposal writing, impact evaluations, and proposal writing training. Worked with clients from all over Europe and the Middle East. Evaluator for the EU's IPA cross-border program in Serbia.

#### PROGRAM COORDINATOR/ BELGRADE FUND FOR POLITICAL EXCELLENCE 01/2009 – 02/2016

Developed, managed and evaluated a multi-year program that established and supported the women's caucus in the Serbian Parliament.

Mina has a background in political and social sciences. Since joining LGI in 2020, she participates in assignments related to management of R&D projects, proposal building and monitoring funding opportunities. Before joining LGI, Mina ran her own consultancy company in Serbia for five years, offering fundraising, proposal writing, M&E, and training to non-profits.

#### **SKILLS & EXPERTISE**

**#PROJECT MANAGEMENT** H2020 projects management, M&E, reporting

**#PROJECT DEVELOPMENT** expert in proposal writing for different EU funding schemes

**#TRAINING** building up project proposals, development of funding strategies

#### **EDUCATION**

## RESEARCH MASTER IN SOCIOLOGY OF POLITICAL INSTITUTIONS

*University of Paris 1 Pantheon-Sorbonne (FR)* **2010 – 2011** 

#### **BA IN POLITICAL SCIENCES**

University of Belgrade (SR) 2005 - 2009



#### MATHILDE VIDELO

Project Manager



FRENCH (C2), ENGLISH (C1), SPANISH (B2)

In charge of managing R&D&I collaborative projects, she holds 4 years of professional experience in the project management field at European and international levels. She is now in charge of developing sustainable innovation projects.

#### **EXPERIENCE**

#### PROJECT MANAGER / LGI 01/2022-ONGOING

- Project Management Office of EU-funded projects (Horizon 2020, Horizon Europe)
- Horizon Europe training
- Set-up of R&D&I collaborative project proposals

#### PROJECT MANAGER / ANRT 09/2021-01/2022

Project Manager Europe, Innovation and Competitiveness. Leading trainings sessions for Horizon Europe program.

#### LEGAL OFFICER / INRIA 11/2017-09/2021

Legal officer in charge of European affairs. Financial and legal monitoring of European projects, financial audits and support for the teams' researchers.

#### **SKILLS & EXPERTISE**

# PROJECT MANAGEMENT energy, IA

# EVENT MANAGEMENT conference, workshops

# ORGANISATIONAL SKILLS decision-making,

teamwork, planning, prioritising

#### **EDUCATION**

**Master Degree in European Affairs** 

University Sorbonne-Nouvelle (France) 2014

Master in European and International Public Law

Versailles University (France) 2016

## Selected references: training

- List of training sessions
- Highlights
- Testimonials

## **List of training sessions**

Selection of recent training sessions on H2020 and Horizon Europe (2021 and 2022).

Name of the service	Scope of the service	Area of focus (full name)	Name of the client	<u>Results</u> obtained	Number of participants
Training	H2020, HE	<ul> <li>Understanding HE</li> <li>The place and challenges of mobility in HE</li> <li>Dedicated session to SMEs</li> <li>Workshop: How to build a successful proposal?</li> </ul>	Next Move (cluster, training specifically dedicated to SMEs in the mobility sector)	Acquisition of new competences	30
	HE	<ul> <li>About HE and funding opportunities for Outer-most regions</li> <li>How to manage a proposal?</li> <li>Management of European projects (H2020, HE)</li> <li>The role of partnerships and networks on making an influence</li> </ul>	Synergiles (cluster)		60
	H2020	Workshop: How to build a successful proposal?	Capenergies (cluster)		15
	HE	<ul> <li>How to manage a proposal</li> <li>Funding opportunities for researchers (Pillar 1, Pillar 2, Pillar 3)</li> <li>Workshop: Writing the impact section</li> <li>How can University advocate and support its researchers to apply for funding?</li> </ul>	University of Oulu		100
	HE	Tailored made training for a project Coordinator	EDF (company)		1
	H2020	<ul> <li>How to manage a proposal?</li> <li>Management of European projects (legal, financial and technical aspects)</li> </ul>	ANR		10
	H2020	How to manage a proposal?	Station F (innovation hub)		30

## **Highlights**

300 participants from 24 countries

Online trainings





Large auditorium on-site presentations

Special focus on SMEs & clusters

H2020

Horizon Europe





Training participants since 2013

In English & French

## **Testimonials**



#### **Clients:**

- The training for Synergiles was excellent, very dynamic and full of rich interactions with participants.
- LGI delivered Horizon Europe trainings for our team. Over all sessions and materials were very informative as well as experts were highly professional and easy-going.

## **Participants:**

- A lot of very practical tips were discussed during the training.
- Very clear trainer and easy to follow, all questions from participants were answered.
- I liked success/failure stories & good/bad practices with specific examples.
- LGI did the analysis of real applications: takeaways from success applications what they did right, and from failed applications that received low scores why they failed.



## **Presentation of LGI**



Sustainable innovation accelerator



# The transition is not self-evident



At LGI we guide organisations towards sustainable innovation success.

we build basecamps, we spark momentum, we light the way.

## Three businesses serving sustainable innovation



Prospective business modeling
Value chain analysis
Collective intelligence
Impact & life cycle
Public policies



R&I funding strategy
Setting up and managing projects
Training on European funding
Platform and network support



Event animation
Web & Social Networks
Press & influencers



We team up with passionate researchers, visionaries and entrepreneurs to become pioneers of a new sustainable world

## **Sectors**



**ENVIRONMENT** 

Climate change
Water & air
Biodiversity & ecosystems



**ENERGIES** 

Decarbonated energies
Storage, network
Energy efficiency



**TERRITORIES** 

Sustainable, inclusive & smart cities
Transport, logistics & mobility
Building & sustainable construction

**INNOVATION LEVERS** 

Science & Tech
Digital & Data
Social innovation
Circular economy
Nature-based solutions

## Some of our clients





































































### **Institutions**















Actors Cities & **Territories** 























#### **Contact us:**



+33 (0)1 84 16 30 73

contact@lgi-consulting.com

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